

November 28, 2023

VIA e-mail (kmartin@zorra.ca & dmacleod@zorra.ca)

Zorra Township
274620 27th Line,
RR3 Ingersoll, Ontario
N5C3J6

Attention: Karen Martin & Dan MacLeod
Director of Corporate Services & CAO

Reference: Notice of Proponent Name Change for IESO LT1 Projects
Bolton Manor Rural Power Resiliency Project
CEM Reference 14085

Dear Karen Martin & Dan MacLeod,

I am writing on behalf of Cogeneration and Energy Management Engineering Inc. to clarify aspects of the project we are developing for the IESO LT1 program. For clarity, there are two corporate entities involved in the project:

- **Cogeneration and Energy Management Engineering Inc. (dba CEM Engineering Inc.)** is the Qualified Applicant per the IESO LT1 RFP rules. CEM Engineering was pre-qualified for participation in the LT1 RFP by the IESO based on CEM's 20+ year track record successfully developing power generation projects throughout Ontario.
- **Bolton Manor Resilient Generation Inc.** is the Proponent per the IESO LT1 RFP rules and will be the entity submitting to the RFP. Prospect Avenue Resilient Generation Inc. is wholly owned and controlled by CEM Engineering which is a requirement of the LT1 RFP program rules.

We kindly request you to update your records to reflect Bolton Manor Resilient Generation Inc. as the Proponent for the purposes of the Municipal Council Support Resolution. All other details of the project as well as current contracts and obligations remain unchanged.

Thank you for your attention to this matter. We look forward to our continued collaboration under our new name.

Sincerely,

A handwritten signature in black ink, appearing to read 'Matt Lensink', is written over a horizontal line.

Matt Lensink, P.Eng.
Chief Executive Officer
289-668-4364